



**FIDIC**

**Activities**

[New FIDIC Training programme for the World Bank](#)

The World Bank is assisting the growing hydropower sector in Nepal. The FIDIC Conditions of Contract are being increasingly used by the construction industry in this country.

[FIDIC Users Conference Popular](#)

Singapore was the host for this year's FIDIC Asia-Users Conference during 5th and 6th of July.

[FIDIC World Consulting Engineering Conference – Davos 2011](#)

A rich and full programme awaits delegates attending this year's world gathering for the industry in Davos. International speakers from all over the globe will share their experiences and their expertise with delegates and invited guests.

[New National Training Programme Launched](#)

Last June 2011 started an ambitious collaboration program between the Korean Association KENCA and FIDIC to setup a national training program for Korean engineers.

[Russia Looks West](#)

On 21st April, 2011 there was a governmental meeting headed by the Deputy Chairman of the Government of the Russian Federation, Mr Dmitry N Kozak. One of the outcomes of the meeting was the instruction from Mr Kozak to all National Associations of the Russian Construction Industry to undertake a detailed study of the experience of FIDIC.

[Regional Warsaw Conference under Development](#)

Considering the growing acceptance and use of FIDIC contracts throughout Central Europe and the Baltic region, FIDIC has recently signed a Partnership with the Court of Arbitration at the Polish Chamber of Commerce in Warsaw.

**Business**

**Development**

[Europe re-examines Professional Procurement](#)

All too often questions related to the procurement of professional services become clouded by discussions mixing together goods and services.

[New Guide on Disaster Management Planned](#)

FIDIC members have been involved in a variety of roles in the many countries which have experienced both natural and man-made disasters of one form or another.

[FIDIC-UN Connections Strong](#)

As part of its international profile building, FIDIC maintains close contact with a number of international organisations. Several of these are connected to the UN.

[Adjudication Services Expand](#)

As a support to the existing FIDIC President's List of Adjudicators, which is widely used by clients, contractors and consultants, FIDIC also supports the development of National Listings, based on the FIDIC model.

[Sustainable Development Logbook Planned](#)

After preliminary work within the French market, the French FIDIC member association SYNTEC is leading an initiative to develop a common digital platform to support project reporting and logbooks based on recognised sustainable development criteria.

**Contracts**

[Portuguese FIDIC Contract Launch](#)

The launch of a brand new Portuguese version of the Conditions of Contract for Construction (1999) was more than welcome to support local use of FIDIC in



Strategic Partner



FIDIC 2011 Conference Davos 2-5 Oct11



Contracts Course Doha 11-13 Oct11



Contract 2011 Seminar Budapest 26-27 Oct11 ORDER NOW



Contracts Advanced Brussels 28-29 Nov11 ORDER NOW



Contracts Course + Claim & Dispute Tanzania 1-2 Nov11 3-4 Nov11 ORDER NOW



Contracts Workshop Miami 13 - 14 Oct11 ORDER NOW



FIDIC International Contracts Users Conference London 6-7 Dec 2011

Brazil and Portugal.

#### [DBO Contract Guide Launched](#)

A new guide to the popular FIDIC Design Build Operate (DBO) contract is now available from the FIDIC bookshop.

#### [Documents under production](#)

A number of new documents currently under production will become available at the FIDIC conference in Davos, and in the months up to year's end.

### Industry

#### Representation

##### [Africa Focus Boosted](#)

FIDIC's strategic interests in Africa have been boosted by the establishment of a regional office based in Tanzania.

##### [FIDIC Expansion Continues](#)

A number of new applications are currently being considered for membership in FIDIC, as interest in FIDIC continues to grow.

##### [Indonesia – Government supports Industry Re-definition](#)

During the successful FIDIC contracts seminar held in Jakarta in July, discussions were held with Government officials who participated in the event.

#### Image

##### [FIDIC Centenary Awards Announced](#)

As part of the centenary celebrations in Barcelona 2013, FIDIC would like to recognise and applaud the best consulting engineering achievements of the last 100 years.

### Principles

#### Integrity

##### [World Bank lifts debarment](#)

Lahmeyer International is fully eligible to participate again in projects financed by the World Bank. A decisive factor for this release was that Lahmeyer developed and introduced comprehensive compliance policies as one of the first engineering consulting organisations worldwide to do so.

#### Sustainability

##### [Banks aim to harmonise approaches to climate change](#)

All of the major multilateral development banks have now established climate change units charged with monitoring climate change considerations for all of their projects.

### Announcements

[News from the Executive](#)



Course  
Sponsor

### FIDIC - Activities

#### New FIDIC Training programme for the World Bank

The World Bank is assisting the growing hydropower sector in Nepal. The FIDIC Conditions of Contract are being increasingly used by the construction industry in this country. The World Bank has requested that FIDIC organise a training course on the practical use of the FIDIC Conditions of Contract to help build the capacity and confidence of engineers and managers in working with these documents whether representing Private or Public enterprises, employers, consultants or contractors.



The main objective of this training is to provide a good understanding of the practical use of Conditions of Contract for Construction (First Ed. 1999). The training course will take place in Nepal in September and will be by invitation only.



Strategic  
Partner



FIDIC  
2011  
Conference  
Davos  
2-5 Oct11



Contracts  
Course  
Doha  
11-13 Oct11

### FIDIC Users Conference Popular

Singapore was the host for this year's FIDIC Asia-Users Conference during 5th and 6th of July. About 80 participants took part at the Singapore Conference, made up of engineers and lawyers, most of who came from Singapore, Indonesia and Malaysia, but with a few Vietnamese and some Australians. The event was a success and the feedback from the delegates was very positive. Considerable time was reserved to the questions and interesting discussion from the floor. The next FIDIC Users Conference is already announced for the 6th and 7th of December in London. Details are available on the [FIDIC website](#).

**MATRIX**  
 Contract  
 2011  
 Seminar  
 Budapest  
 26-27 Oct11  
 ORDER NOW

**FIDIC World Consulting Engineering Conference – Davos 2011**

A rich and full programme awaits delegates attending this year's world gathering for the industry in Davos. International speakers from all over the globe will share their experiences and their expertise with delegates and invited guests. In excess of 500 delegates from 60 countries are expected at this premier event for the industry, despite the change in venue and dates. The organisers have been successful in transposing the original programme with its many African themes and activities into the Swiss Alp region of Graubünden. With support from colleagues in both Tunisia and Switzerland, delegates will be able to share the business opportunities from networking with each other. On day one, North Africa will be examined in detail, in the context of dynamic change and its likely impact on infrastructure development. Speakers from throughout the region will share their experiences and views on such developments in a special open Forum. Seminars later in the day will explore good practices in procurement, financial management and governance issues, as well as the evolving business needs of firm to adapt to changing market requirements. Speakers from clients, contractors, consultants and banks will share their views on these cross cutting issues.



Capacity building throughout Africa will be the focus of day two, with a number of imminent speakers contributing to the forums. Africa expert Baroness Lynda Chalker and South African Minister Trevor Manuel will lead off the day, looking at business opportunities on the continent. A feature of both days will contributions from Young Professionals who, as future leaders of the industry, will be charged with meeting the challenges presented by clients, and by society.

Day three will take a bold leap into the future of the industry, in identifying what firms and associations need to do in order to enable their member firms to sustainably offer quality services in the years ahead. Speakers from across the globe will all contribute their knowledge and experience into this important debate for the industry. Further details on the dynamic programme and social events are available on the FIDIC web at [www.fidic2011.org](http://www.fidic2011.org)

**ECV**  
 Contracts  
 Advanced  
 Brussels  
 28-29 Nov11  
 ORDER NOW

**FIDIC**  
 Contracts  
 Course +  
 Claim &  
 Dispute  
 Tanzania  
 1-2 Nov11  
 3-4 Nov11  
 ORDER NOW

**cornerstone seminars**  
 Contracts  
 Workshop  
 Miami  
 13 - 14 Oct11  
 ORDER NOW

**informa**  
 FIDIC  
 International  
 Contracts  
 Users  
 Conference  
 London  
 6-7 Dec 2011

**KEATING CHAMBERS**  
 Course  
 Sponsor

**New National Training Programme Launched**

Last June 2011 started an ambitious collaboration program between the Korean Association KENCA and FIDIC to setup a national training program for Korean engineers. The programme, divided into five monthly workshops of 4 days each, covers the entire FIDIC International training program (modules covering Business Practice, Procurement, Contracts and Agreements). This first part of the training programme is covered by FIDIC International accredited trainers, with subsequent phases covered by Korean trainers who are being developed for these courses. The success of the first phase will also be the signal to develop national training programmes in other countries. China will be the next country likely to benefit from this initiative at a national level. Pre-assessment of suitable trainers has already commenced so that they can be accredited for the FIDIC training programme planned to be launched later this year. FIDIC material being supplied in the form of training modules is being translated into the Chinese language so as to facilitate the training, even though the courses will initially be given in English.



**Russia Looks West:**

On 21st April, 2011 there was a governmental meeting headed by the Deputy Chairman of the Government of the Russian Federation, Mr Dmitry N Kozak. One

of the outcomes of the meeting was the instruction from Mr Kozak to all National Associations of the Russian Construction Industry to undertake a detailed study of the experience of the International Federation of Consulting Engineers (FIDIC) and, based on that, to develop the recommendations on how to apply FIDIC's experience on the Russian market.

As a corollary to this, FIDIC has been invited to participate in a special seminar being held in London 21-23 September, hosted by the Russian National Association of Builders. Information on the Russian market will be provided, and speakers from FIDIC will explain the use of FIDIC contracts. Firms wishing to participate should contact the FIDIC office.

### Regional Warsaw Conference under Development

Considering the growing acceptance and use of FIDIC contracts throughout Central Europe and the Baltic region, FIDIC has recently signed a Partnership with the Court of Arbitration at the Polish Chamber of Commerce in Warsaw.



The partnership will aim at setting up a Regional FIDIC Users conference, located initially in Warsaw during April 2012. FIDIC welcomes the support network available through this partnership, which will also facilitate collaboration with local member associations. It is intended to move this programme around the region so as to maximise exposure and opportunities for local and regional participation. This initiative is seen as offering a complimentary expansion of the services already available through FIDIC's established training programmes.

[top](#)

## Business - Development

### Europe re-examines Professional Procurement

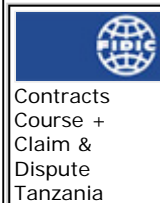
All too often questions related to the procurement of professional services become clouded by discussions mixing together goods and services. In order to provide some further clarity on this issue, EFCA, the European Federation of Consulting Engineering Associations is engaging with the European Commission in discussions on defining the professional services as provided by consulting engineers, as intellectual services. As such, these services should not be subjected to the same criteria often used for the procurement of goods and construction services. If successful, the discussions should then progress with less difficulty into the use of Quality Based Selection (QBS) as the primary method for the procurement of engineering services. FIDIC, with its international representation and experience on procurement, is supporting this initiative and has offered to participate in the discussions, providing necessary resources as required.

### New Guide on Disaster Management Planned

FIDIC members have been involved in a variety of roles in the many countries which have experienced both natural and man-made disasters of one form or another. Unfortunately, the tragedies that unfold could often have been mitigated or significantly better dealt with through better planning, more effective legislation and through better disaster preparedness.

FIDIC recognises the important role that can be provided by engineers in both offering more robust solutions to engineering design and construction, as well as vital support to relevant authorities involved in dealing with the impact of disasters. That support might include emergency management, assessment, retrofit and reconstruction, as well as advance planning with new infrastructure. The guide will also suggest methods for managing liability issues inherent in disaster management.

Using the broad experiences gained in recent times in countries such as Japan, Chile, the USA, Pakistan, Indonesia, New Zealand, Haiti, Australia and other countries, FIDIC is forming a special team of international experts to develop a guideline on the critical roles that can be played by consulting engineers. Although the FIDIC task force will invite nominated experts, others interested in contributing to the exercise are warmly invited to contact FIDIC.



### FIDIC-UN Connections Strong

As part of its international profile building, FIDIC maintains close contact with a number of international organisations. Several of these are connected to the UN. As a registered NGO, FIDIC enjoys consultative status with several of these, including UNIDO (industrial development), the UNCITRAL (international trade and procurement), UNCAC (anti-corruption), and UNEP (environment). FIDIC also liaises with UNESCO (capacity building and training) and the UN Habitat (population and urbanisation). Previous news items have reported on the involvement of FIDIC representatives in enhancing international procurement through UNCITRAL, whose rules are often referenced in the consulting engineering sector because of international infrastructure projects involving consulting firms from member associations. FIDIC has also contributed to, and made presentations on business integrity management systems (BIMS) to sessions of the UNCAC, and will be participating at the next conference in Morocco in November 2011. UNEP continues to be important to FIDIC, due to its close involvement in international discussions on sustainable buildings and climate change. Both FIDIC and UNEP are partnering organisations in the Sustainable Building Alliance, along with other bodies representing local government, building research, and international labour.



1-2 Nov11  
3-4 Nov11  
ORDER NOW

**cornerstone**  
seminars  
Contracts  
Workshop  
Miami  
13 - 14 Oct11  
ORDER NOW

**informa**  
FIDIC  
International  
Contracts  
Users  
Conference  
London  
6-7 Dec 2011

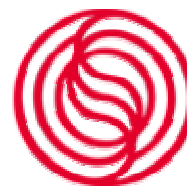
**KEATING  
CHAMBERS**  
Course  
Sponsor

### Adjudication Services Expand

As a support to the existing FIDIC President's List of Adjudicators, which is widely used by clients, contractors and consultants, FIDIC also supports the development of National Listings, based on the FIDIC model. France is compiling its National List following FIDIC guidelines and will have its first official List out by the end of 2011. This follows on from the successful launch of a similar programme in Japan. Countries already offering an adjudication service to support their local construction industry, as well as international projects, are listed on the FIDIC website at [www1.fidic.org](http://www1.fidic.org)

### Sustainable Development Logbook Planned

After preliminary work within the French market, the French FIDIC member association SYNTEC is leading an initiative to develop a common digital platform to support project reporting and logbooks based on recognised sustainable development criteria. The initiative, which is also supported by the institute of architects, is an ambitious but simple tool to keep infrastructure projects on track with both society and community expectations. FIDIC, in partnership with EFCA, will support the international development of this initiative. A printed version of the document will be made available through the FIDIC bookshop in due course.



**SYNTEC-INGÉNIERIE**

[top](#)

## Business - Contracts

### Portuguese FIDIC Contract Launch

On 16-17 June 2011, the annual FIDIC / ICC conference was held in Sao Paulo. The main topics covered were "International construction contracts and the resolution of disputes". It was a logical choice of venue to discuss how to manage Dispute Adjudication (and DABs) under FIDIC in South America and particularly in Brazil. Interest for FIDIC General Conditions of Contract is growing in this part of the world, as both engineers and lawyers seek to come up to speed on international practices as represented by the FIDIC collection of documents. The launch of a brand new Portuguese version of the Conditions of Contract for Construction (1999) was more than welcome to support local use of FIDIC in Brazil, where unprecedented development is taking place in infrastructure. This launch was mirrored by a similar seminar event held in Lisbon, Portugal, also in June. FIDIC continues to develop translations of its popular contracts to help



**BST**  
Strategic  
Partner

**FIDIC**  
2011  
Conference  
Davos  
2-5 Oct11

**FIDIC**  
Contracts  
Course  
Doha

projects to be managed in local languages. This is now also the case in countries where Portuguese is the official language. FIDIC's member association in Portugal, APPC, has recently joined the Pan-American federation FEPAC in order to strengthen ties in the Latin American region, and to explore opportunities for collaboration on infrastructure projects.

Get the new Portuguese version of the Conditions of Contract for Construction (1999) from our [FIDIC bookshop](#).

11-13 Oct11

**MATRIX**

Contract  
2011  
Seminar  
Budapest  
26-27 Oct11  
ORDER NOW

### DBO Contract Guide Launched

A new guide to the popular FIDIC Design Build Operate (DBO) contract is now available from the FIDIC bookshop. The purpose of this guide is to provide users with some commentary by the drafting committee as to their thoughts and intentions when preparing the document. This will assist users to navigate through the DBO contract more effectively and efficiently, as well as provide further support to trainers accredited by FIDIC.



Get the new Portuguese version of the Conditions of Contract for Construction (1999) from our [FIDIC bookshop](#).

**ECV**

Contracts  
Advanced  
Brussels  
28-29 Nov11  
ORDER NOW

### Documents under production

A number of new documents currently under production will become available at the FIDIC conference in Davos, and in the months up to year's end. These will include the First Edition of the Construction Sub-contract document; various new translations of FIDIC contracts; reprints of older FIDIC contracts still in use in a number of countries; plus new documents such as the long awaited Project Procurement Guide (which covers all aspects of the procurement cycle), and the updated QBS guide on the selection of consultants – the one major issue facing consultants worldwide – how the quality of their services can be recognised and acknowledged in the selection process.

As part of FIDIC's expansion, two additional contract translations are now being licensed, providing access to projects in Serbia and Mongolia.

[top](#)

**FIDIC**

Contracts  
Course +  
Claim &  
Dispute  
Tanzania  
1-2 Nov11  
3-4 Nov11  
ORDER NOW

**cornerstone  
seminars**

Contracts  
Workshop  
Miami  
13 - 14 Oct11  
ORDER NOW

**informa**

FIDIC  
International  
Contracts  
Users  
Conference  
London  
6-7 Dec 2011

## Industry - Representation

### Africa Focus Boosted

FIDIC's strategic interests in Africa have been boosted by the establishment of a regional office based in Tanzania. Organised by FIDIC's regional group GAMA, the services being provided initially will focus on the specific needs of African member associations, including administrative support, developing a guide on available resources in the region, and other key issues for consultants such as capacity building programmes. FIDIC will support these initiatives, especially through training programmes and international networking events that will provide consulting engineers further opportunities to share knowledge and experience. The World Consulting Engineering conference in Davos in October will focus on Africa, and provide a boost to the overall interaction and knowledge of developments in the region. The next GAMA conference will take place early next year in Zambia.



**KEATING  
CHAMBERS**

Course  
Sponsor

### FIDIC Expansion Continues

A number of new applications are currently being considered for membership in FIDIC, as interest in FIDIC continues to grow. Having targeted several countries in the Gulf and Africa, new applications have been received from Mozambique and Palestine. With a target of 100 members by 2013 (from 86 currently), expanded activities in these regions, plus South America, has seen heightened interest in FIDIC. Achievement of this target would ensure significant coverage of the global consulting engineering sector by the time of FIDIC's 100 year anniversary celebration. Despite the down turn in economic activity in certain countries in 2009 and 2010, the industry continues to grow in response to global demand for professional services engaged in the built and natural environment. Latest

**BST**

Strategic  
Partner

**FIDIC**

FIDIC  
2011  
Conference  
Davos  
2-5 Oct11

estimates put FIDIC representation at 60,000 consulting firms which generate in excess of \$400 billion in fees annually, a modest portion of the more than \$6 trillion invested every year in global infrastructure as a result of the professional services provided by engineers.

### Indonesia – Government supports Industry Re-definition

During the successful FIDIC contracts seminar held in Jakarta in July, discussions were held with Government officials who participated in the event. Together with representatives from the two largest associations representing consulting engineers in Indonesia, the group acknowledged that there are distinct advantages in having one national voice for the industry. The Government expressed support for further exploration of ways to clarify and strengthen the representation of the consulting engineering industry in Indonesia. Although an umbrella group is clearly one option if a merger is not immediately possible, as has been case in several other FIDIC member countries, other membership options are also being considered as a way to bring the broader consulting engineering sector closer to FIDIC and its international best practices. The Government is a strong supporter of FIDIC contracts, and there is also considerable interest in the FIDIC/MDB Harmonised contract used on internationally bank funded projects. The question of appropriate representation of the industry will also be raised by the FIDIC President during a meeting of association presidents during the FIDIC 2011 conference in Davos.

[top](#)

### Industry - Image

#### FIDIC Centenary Awards Announced

As part of the centenary celebrations in Barcelona 2013, FIDIC would like to recognise and applaud the best consulting engineering achievements of the last 100 years, to help publicise the work of consulting engineers and the contribution they make to the way we all live, as well as to celebrate FIDIC's centenary.

The main 'headline' categories of Award will be:

- a) major building project of the last 100 years
- b) major civil engineering project of the last 100 years
- c) the leading consulting engineers of the last 100 years

The award nominations will be made by the Member Associations. The projects nominated should have been designed by a member firm and they will be judged against a number of criteria including international recognition, technical excellence, innovation, how well they have endured and their sustainability.

Further details will be made available at the FIDIC world conference in Davos.

[top](#)

### Principles - Integrity

#### World Bank lifts debarment

Lahmeyer International is fully eligible to participate again in projects financed by the World Bank. Effective 11 August, 2011, the World Bank lifted the debarment more than two years prior to expiry of the original 7 year debarment period, because the company complied with the World Bank's requirements in an exemplary manner. This is the first time that the World Bank has released a company from debarment prematurely. A decisive factor for this release was that Lahmeyer developed and introduced



Contracts Course  
Doha  
11-13 Oct11



Contract 2011 Seminar  
Budapest  
26-27 Oct11  
ORDER NOW



Contracts Advanced  
Brussels  
28-29 Nov11  
ORDER NOW



Contracts Course +  
Claim & Dispute  
Tanzania  
1-2 Nov11  
3-4 Nov11  
ORDER NOW



Contracts Workshop  
Miami  
13 - 14 Oct11  
ORDER NOW



FIDIC International  
Contracts Users  
Conference  
London  
6-7 Dec 2011



Course Sponsor

comprehensive compliance policies as one of the first engineering consulting organisations worldwide to do so.

In combination with its Quality Management System, the company's Compliance Management System ensures transparency of processes for contract procurement and project implementation. The Compliance Management System was repeatedly examined by independent agencies in the past few years and approved by a number of international financing organisations including the EBRD, before it was also reviewed on behalf of the World Bank with a positive result.

FIDIC applauds this development and sees this as providing a boost to the work being undertaken by its Integrity Management Committee in developing a new Integrity Management System for the industry which will also take into account compliance issues. FIMS – Part 1 – FIDIC's new Integrity Management System, will set out the business case for adopting transparent integrity systems into one's business, in order to manage and mitigate risks faced in doing business where exposure to bribery and corruption is possible. It also addresses the broader principles of acting with integrity as a professional way of doing business, irrespective of external threats. This important issue will be discussed further at the FIDIC conference in Davos, and subsequently at a special meeting with the multi-lateral development banks in Luxembourg.

[top](#)

## Principles - Sustainability

### Banks aim to harmonise approaches to climate change

All of the major multilateral development banks have now established climate change units (see, for example, the [World Bank](#)) charged with monitoring climate change considerations for all of their projects. It is perhaps unfortunate therefore that the same coherent approach has not been adopted for due diligence, although recent discussions with FIDIC in Washington DC have indicated that inter-bank discussions are taking place on integrating approaches to economic, environmental and social considerations in infrastructure investment decisions. FIDIC has been asked to assist in the development of sustainability indicators as the banks explore climate mitigation and due diligence. Some of the banks now aim to offset costs that stem from climate change through climate-dedicated finance, but their approaches to issues such as carbon trading and green procurement are sometimes inconsistent. FIDIC's Project Sustainability Management guide, currently being updated, focusses on issues that can be addressed directly by consulting engineers. The guide will help structure discussions on sustainability indicators since it focuses on those aspects which can be influenced significantly in designing and implementing projects.



[top](#)

## Announcements

### News from the Executive

Elections have been called to fill three vacancies which will occur on the FIDIC Executive Committee during the FIDIC annual conference being held in Davos. Both Adam Thornton (New Zealand) and Patrick Batumbya (Uganda) will retire after four years on the Committee, as will current President Gregs Thomopoulos, after having served eight years on behalf of FIDIC. Seven candidates have registered in response to the call for nominations, and FIDIC is pleased at the continued strong support and interest in serving the membership through its governing body.

To support the strategic direction of FIDIC, the Executive Committee will be recommending to the membership some modifications to the Federation's Strategic Plan. A more aspirational vision and mission is being proposed, recognising the importance of the industry to economic development and social





well-being. The amended Mission will in turn be backed by eight objectives. Most of these remain largely unaltered, covering the core principles of quality, integrity and sustainability, but adding two new objectives which recognise the importance of Young Professionals to the future needs of the industry, as well as the critical importance of FIDIC's international best practices, as manifested notably by FIDIC's internationally recognised contract documents. Discussions on the proposed changes will take place immediately prior to the conference.

[top](#)

Doha  
11-13 Oct11

 **MATRIX**  
Contract  
2011  
Seminar  
Budapest  
26-27 Oct11  
ORDER NOW

 **ECV**  
Contracts  
Advanced  
Brussels  
28-29 Nov11  
ORDER NOW

 **FIDIC**  
Contracts  
Course +  
Claim &  
Dispute  
Tanzania  
1-2 Nov11  
3-4 Nov11  
ORDER NOW

 **cornerstone  
seminars**  
Contracts  
Workshop  
Miami  
13 - 14 Oct11  
ORDER NOW

 **informa**  
FIDIC  
International  
Contracts  
Users  
Conference  
London  
6-7 Dec 2011

 **KEATING  
CHAMBERS**  
Course  
Sponsor



Local resources – global perspectives  
Compétences locales – perspectives globales

 **FIDIC**

 **FIDIC ANNUAL CONFERENCE  
Davos 2–5 October 2011**

SWITZERLAND  
2011

International Federation of Consulting Engineers  
World Trade Centre II, Geneva Airport - Box 311 - CH-1215 Geneva 15 - Switzerland  
TI +41-22-799 49 00 - Fx +41-22-799 49 01 - [fidic@fidic.org](mailto:fidic@fidic.org) - [FIDIC.org](http://FIDIC.org)